

Blackpool Council

**General Fund Revenue Estimates
for the Year Ended 31st March 2024**

Blackpool Council

General Fund Estimates Year Ending 31 March 2024

Summary

Line No	General Fund Net Requirements	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
	Cash Limited Bottom Line Budgets				
1	Chief Executive	951	1,921	1,921	1,559
2	Governance and Partnership Services	2,614	2,616	2,741	2,294
3	Resources	2,527	3,720	3,332	2,907
4	Communications and Regeneration	1,209	(889)	685	874
5	Community and Environmental Services	45,887	50,038	50,563	53,140
6	Adult Services	62,529	65,760	68,003	63,636
7	Children's Services	65,254	64,269	70,193	68,437
8	Public Health	27	5	5	4
9	Budgets Outside the Cash Limit	4,734	3,837	3,130	13,474
10	Capital Charges	(29,696)	(30,008)	(30,008)	(30,008)
11	IAS 19 Retirement Benefits	194	-	-	-
12	Sub Total - Net Cost of Services	156,230	161,269	170,565	176,317
	Contributions and Contingencies				
13	Contributions to/(from) Reserves	(19,486)	(3,685)	(3,559)	(13,102)
14	Revenue Consequences of Capital Outlay	300	400	400	500
15	Contingencies	11,807	(4,303)	(3,084)	7,711
16	Sub Total - Contributions and Contingencies	(7,379)	(7,588)	(6,243)	(4,891)
	Levies				
17	North West Regional Flood Defence Committee	70	72	72	72
18	Apprenticeship Levy	359	385	385	385
19	Sub Total - Levies	429	457	457	457
20	Total Net Expenditure to be met from Public Funds	149,280	154,138	164,779	171,883
21	Less: Amount (Taken from) / Added to Working Balances	(218)	6,138	(4,503)	4,335
22	Net Requirements after Working Balances	149,062	160,276	160,276	176,218
	Working Balances as at 1st April	6,293		6,075	1,572
	Movement in Working Balances	(218)		(4,503)	4,335
	General Balances as at 31st March	6,075		1,572	5,907

Chief Executive

Chief Executive

General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Chief Executive	571	668	668	618
HR, Organisation and Workforce Development	(48)	150	150	-
Corporate Delivery Unit	(58)	305	305	-
Housing	486	798	798	941
Net Cost of Services	951	1,921	1,921	1,559
Cost per '000 population	7	14	14	11

Budget Holder: Neil Jack- Chief Executive

Finance Manager: Kirsten Whyatt

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	4,771	5,601	5,506	5,617
Premises	635	213	721	213
Transport	3	11	11	11
Supplies and Services	1,595	357	442	357
Third Party Payments	126	114	322	114
Transfer Payments	2	143	233	143
Support Services	1,809	1,030	1,030	1,029
Capital Charges	19	20	20	20
Total Expenditure	8,960	7,489	8,285	7,504
Income				
Customer and Client Receipts	315	211	213	211
Government Grants	1,873	599	845	599
Recharges	3,849	3,235	3,169	3,814
Other Grants, Reimbursements and Contributions	1,972	1,523	2,137	1,321
Total Income	8,009	5,568	6,364	5,945
Net Expenditure	951	1,921	1,921	1,559

Chief Executive

General Fund Estimates Year Ending 31 March 2024

Chief Executive

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	588	659	622	637
Premises	1	-	-	-
Transport	-	1	1	1
Supplies and Services	52	20	39	20
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	88	94	94	85
Capital Charges	13	13	13	13
Total Expenditure	742	787	769	756
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	68	68	68	68
Other Grants, Reimbursements and Contributions	103	51	33	70
Total Income	171	119	101	138
Net Expenditure	571	668	668	618
Cost per '000 population	4	5	5	4

Budget Holder: Neil Jack - Chief Executive

Finance Manager: Kirsten Whyatt

Notes:

- 1) This budget consists of the Chief Executive and the Executive Support Team. The Executive Support Team provides support to the Council's Executive Members and Chief Officers on the Corporate Leadership Team.

Chief Executive
General Fund Estimates Year Ending 31 March 2024
HR, Organisation and Workforce Development

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,562	1,639	1,639	1,641
Premises	1	1	1	1
Transport	-	3	3	3
Supplies and Services	340	184	184	184
Third Party Payments	-	-	-	-
Transfer Payments	2	-	-	-
Support Services	292	308	308	260
Capital Charges	-	-	-	-
Total Expenditure	2,197	2,135	2,135	2,089
Income				
Customer and Client Receipts	174	70	70	70
Government Grants	16	-	-	-
Recharges	1,538	1,460	1,460	1,605
Other Grants, Reimbursements and Contributions	517	455	455	414
Total Income	2,245	1,985	1,985	2,089
Net Expenditure	(48)	150	150	-
Cost per '000 population	-	1	1	-

Budget Holder: Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Kirsten Whyatt

Notes:

- 1) Organisation and Workforce Development helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees. This includes being commissioned to deliver Children's and Adults Social Care training.
- 2) Recruitment and Safeguarding ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management Information provides the management of HR systems and first rate management information.
- 4) Employee Relations Section supports services with all people management issues to ensure that redundancies, restructures, re-organisations, disciplinarys, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers.
- 6) All services provide services to Council departments, Fylde Borough Council, schools/Academies and Council Wholly-Owned Companies.

Elements of the Service	£000	£000	£000	£000
Central HR	(1,460)	(1,382)	(1,382)	(1,534)
Employee Relations	476	527	527	529
Organisation and Workforce Development	353	380	380	380
HR Systems and Recruitment	318	391	391	391
Occupational Health	265	234	234	234
Net Expenditure	(48)	150	150	-

Chief Executive
General Fund Estimates Year Ending 31 March 2024
Corporate Delivery Unit

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,341	1,735	1,735	1,757
Premises	-	1	1	1
Transport	-	3	3	3
Supplies and Services	850	64	64	64
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	157	174	174	162
Capital Charges	-	-	-	-
Total Expenditure	2,348	1,977	1,977	1,987
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	589	-	-	-
Recharges	1,068	1,027	1,027	1,462
Other Grants, Reimbursements and Contributions	749	645	645	525
Total Income	2,406	1,672	1,672	1,987
Net Expenditure	(58)	305	305	-
Cost per '000 population	(1)	2	2	-

Budget Holder: Kate Aldridge - Head of Delivery & Performance / Antony Lockley - Director of Strategy & Assistant Chief Executive

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing relationships across the market to ensure that there is a range of quality provision to meet current assessed needs and forecasted needs in Blackpool in line with statutory duties and best practice, and support service reviews to drive the availability of sustainable and diverse services.
- 2) Corporate Delivery Unit - This section is responsible for the delivery of corporate Policy, Performance, Research, Evidence, Evaluation and Transformational functions. The purpose of these functions is to properly support the overall leadership and development of the Council, including key areas for transformational change and service improvement such as Children's Services, key areas of policy and delivery such as climate change, alongside the monitoring and review of the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

Elements of the Service	£000	£000	£000	£000
Commissioning	306	413	413	415
Corporate Delivery Unit	(364)	(108)	(108)	(415)
Net Expenditure	(58)	305	305	-

Chief Executive
General Fund Estimates Year Ending 31 March 2024

Housing

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,278	1,566	1,509	1,581
Premises	633	212	720	212
Transport	3	4	4	4
Supplies and Services	353	90	155	90
Third Party Payments	126	114	322	114
Transfer Payments	-	143	233	143
Support Services	1,273	454	454	522
Capital Charges	6	7	7	7
Total Expenditure	3,672	2,590	3,404	2,673
Income				
Customer and Client Receipts	141	141	143	141
Government Grants	1,268	599	845	599
Recharges	1,174	680	614	680
Other Grants, Reimbursements and Contributions	603	372	1,004	312
Total Income	3,186	1,792	2,606	1,732
Net Expenditure	486	798	798	941
Cost per '000 population	4	6	6	7

Budget Holder: Vikki Piper - Housing Options Manager / Antony Lockley - Director of Strategy and Assistant Chief Executive

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Housing Service is responsible for the development of the town's housing and homelessness and rough sleeping strategies and the housing renewal plans which flow from these strategies, and includes the Housing Options team which works to prevent and address homelessness. The Service is also responsible for Council home development programmes, working with private developers and housing associations to bring forward new homes, and for setting up the strategy and tools for the regulation of the private rented sector.

Governance & Partnership Services

Governance and Partnerships

General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Democratic Governance	2,459	2,644	2,593	2,585
Life Events & Customer Care	(179)	(193)	(76)	(291)
Corporate Legal Services	326	121	204	-
Information Governance	8	44	20	-
Net Cost of Services	2,614	2,616	2,741	2,294
Cost per '000 population	19	19	20	17

Budget Holder: Mark Towers - Director of Governance and Partnership Services

Finance Manager: Kirsten Whyatt

Subjective Analysis	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Expenditure				
Employees	5,319	5,475	5,449	5,517
Premises	203	325	332	325
Transport	88	113	113	113
Supplies and Services	1,480	844	959	1,042
Third Party Payments	828	614	702	614
Transfer Payments	8	-	-	-
Support Services	1,010	1,024	1,024	1,022
Capital Charges	73	58	58	58
Total Expenditure	9,009	8,453	8,637	8,691
Income				
Customer and Client Receipts	2,544	2,463	2,481	2,598
Government Grants	608	-	-	-
Recharges	2,574	2,417	2,442	2,560
Other Grants, Reimbursements and Contributions	669	957	973	1,239
Total Income	6,395	5,837	5,896	6,397
Net Expenditure	2,614	2,616	2,741	2,294

Governance and Partnerships
General Fund Estimates Year Ending 31 March 2024
Democratic Governance

Subjective Analysis	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Expenditure				
Employees	1,802	1,794	1,768	1,773
Premises	17	5	5	5
Transport	17	33	33	33
Supplies and Services	583	500	500	698
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	600	623	623	677
Capital Charges	-	-	-	-
Total Expenditure	3,019	2,955	2,929	3,186
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	508	-	-	-
Recharges	188	200	225	187
Other Grants, Reimbursements and Contributions	(136)	111	111	414
Total Income	560	311	336	601
Net Expenditure	2,459	2,644	2,593	2,585
Cost per '000 population	18	19	19	19

Budget Holder: Lorraine Hurst - Head of Democratic Governance

Finance Manager: Kirsten Whyatt

Notes:

Democratic Governance includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members' administration and allowances, Mayoral Services and Special Events.
- 2) Democratic Governance includes meeting support, scrutiny support and the Members' support functions. The service provides advice and support to Members of the Council and organises all Executive, Council and committee meetings as well as governance support for Council wholly-owned companies and school appeals.
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward councillor funding is held by Democratic Governance.
- 5) Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

Elements of the Service	£000	£000	£000	£000
Corporate and Member Services	1,444	1,519	1,519	1,630
Democratic Services	510	524	485	466
Electoral Services	216	209	209	188
Members' Ward Funding	282	361	361	269
Governor Services	7	31	19	32
Net Expenditure	2,459	2,644	2,593	2,585

Governance and Partnerships
General Fund Estimates Year Ending 31 March 2024
Life Events & Customer Care

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,454	1,481	1,511	1,523
Premises	187	320	327	320
Transport	70	77	77	77
Supplies and Services	697	219	317	219
Third Party Payments	155	171	171	171
Transfer Payments	8	-	-	-
Support Services	232	225	225	199
Capital Charges	73	58	58	58
Total Expenditure	2,876	2,551	2,686	2,567
Income				
Customer and Client Receipts	2,452	2,330	2,348	2,465
Government Grants	-	-	-	-
Recharges	7	-	-	-
Other Grants, Reimbursements and Contributions	596	414	414	393
Total Income	3,055	2,744	2,762	2,858
Net Expenditure	(179)	(193)	(76)	(291)
Cost per '000 population	(1)	(1)	(1)	(2)

Budget Holder: Joceline Greenaway - Head of Life Events

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners and Mortuary Service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton, St Pauls churchyard and Carleton cemeteries, along with the Jewish Cemeteries at both Layton and Carleton and the Muslim area at Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.
- 5) This budget also includes the costs associated with administering the Council's customer complaints and feedback. This budget is due to transfer to the Information Governance Service.

Elements of the Service	£000	£000	£000	£000
Registrars	73	104	104	76
Coroners and Mortuary	561	537	629	537
Burials	(236)	(215)	(190)	(214)
Carleton Crematorium Services	(641)	(706)	(706)	(798)
Public Funerals	14	14	14	14
Customer Engagement	50	73	73	94
Net Expenditure	(179)	(193)	(76)	(291)

Governance and Partnerships
General Fund Estimates Year Ending 31 March 2024
Corporate Legal Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,812	1,902	1,880	1,914
Premises	-	-	-	-
Transport	1	2	2	2
Supplies and Services	192	124	141	124
Third Party Payments	673	443	531	443
Transfer Payments	-	-	-	-
Support Services	157	156	156	125
Capital Charges	-	-	-	-
Total Expenditure	2,835	2,627	2,710	2,608
Income				
Customer and Client Receipts	92	133	133	133
Government Grants	100	-	-	-
Recharges	2,229	2,047	2,047	2,149
Other Grants, Reimbursements and Contributions	88	326	326	326
Total Income	2,509	2,506	2,506	2,608
Net Expenditure	326	121	204	-
Cost per '000 population	2	1	1	0

Budget Holder: Dawn Goodall - Head of Legal Services

Finance Manager: Kirsten Whyatt

Notes:

- 1) Legal Services is made up of the Property and Commercial section, Litigation and Risk section, Childcare section as well as the Practice Management section. Legal Services is Lexcel accredited by the Law Society and supports all parts of Blackpool Council (including Adult Social Care) , its wholly owned Council companies, Schools and Academies.

Governance and Partnerships
General Fund Estimates Year Ending 31 March 2024
Information Governance

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	248	299	291	308
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	9	1	1	1
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	22	20	20	21
Capital Charges	-	-	-	-
Total Expenditure	279	320	312	330
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	150	170	170	224
Other Grants, Reimbursements and Contributions	121	106	122	106
Total Income	271	276	292	330
Net Expenditure	8	44	20	-
Cost per '000 population	0	0	0	0

Budget Holder: Jonathan Pickup - Head of Information Governance

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Information Governance Service provides advice and assistance in relation to compliance with data protection legislation, including the statutory role of the Data Protection Officer. The Service processes requests for information including requests made under the UK General Data Protection Regulation and Freedom of Information Act 2000. The Information Governance Service supports Council Directorates, Wholly Owned Companies and Schools. The Customer Relations Team facilitates the processes for compliments, comments and complaints.

Resources

Resources

General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Procurement & Exchequer Services	43	160	95	-
Revenue Services	1,689	1,698	1,698	1,723
Benefits	(1,086)	(1,132)	(1,132)	(1,101)
ICT Services	795	59	59	-
Customer First	12	52	45	-
Accountancy	37	305	194	-
Risk Services	37	28	19	-
Property Services (Incl. Investment Portfolio)	996	2,467	2,257	2,285
Equality and Diversity	4	83	97	-
Net Cost of Services	2,527	3,720	3,332	2,907
Cost per '000 population	18	27	24	21

Budget Holder: Steve Thompson - Director of Resources

Head of Accountancy: Mark Golden

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	13,071	14,098	14,102	13,753
Premises	6,299	6,179	6,870	6,185
Transport	78	94	87	94
Supplies and Services	5,521	4,471	5,081	4,462
Third Party Payments	201	231	226	232
Transfer Payments	365	218	261	218
Support Services	3,161	3,136	3,136	2,829
Capital Charges	5,805	5,709	5,684	5,700
Total Expenditure	34,501	34,136	35,447	33,473
Income				
Customer and Client Receipts	4,969	4,535	5,354	4,680
Government Grants	575	566	735	506
Recharges	21,648	21,980	22,012	22,177
Other Grants, Reimbursements and Contributions	4,782	3,335	4,014	3,203
Total Income	31,974	30,416	32,115	30,566
Net Expenditure	2,527	3,720	3,332	2,907

Resources

General Fund Estimates Year Ending 31 March 2024

Procurement & Exchequer Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,596	1,673	1,675	1,619
Premises	2	-	1	-
Transport	-	2	2	2
Supplies and Services	249	242	209	232
Third Party Payments	(6)	-	-	-
Transfer Payments	-	-	-	-
Support Services	350	347	347	264
Capital Charges	-	-	-	-
Total Expenditure	2,191	2,264	2,234	2,117
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	1,965	1,941	1,986	1,993
Other Grants, Reimbursements and Contributions	183	163	153	124
Total Income	2,148	2,104	2,139	2,117
Net Expenditure	43	160	95	-
Cost per '000 population	0	1	1	0

Budget Holder: Cath Bagley - Head of Procurement & Exchequer Services

Head of Accountancy: Mark Golden

Notes:

- 1) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement. The Team is also responsible for strengthening the approach to delivering social value.
- 2) The Project Team support and strengthens performance management and business planning approach across the directorate.
- 3) The Energy and Sustainability Team maintains robust energy provisions and delivers the energy and water management service.
- 4) Transactional Services is responsible for creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 5) Payroll is responsible for providing the Council's payroll & pension service and also provides external payroll services to a number of organisations including the Council's Wholly-Owned companies.

Resources

General Fund Estimates Year Ending 31 March 2024

Revenue Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,149	1,227	1,307	1,217
Premises	-	-	-	-
Transport	6	7	7	7
Supplies and Services	444	362	410	362
Third Party Payments	-	-	1	-
Transfer Payments	-	-	-	-
Support Services	794	872	872	895
Capital Charges	-	-	-	-
Total Expenditure	2,393	2,468	2,597	2,481
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	14	14	63	2
Recharges	577	570	599	570
Other Grants, Reimbursements and Contributions	113	186	237	186
Total Income	704	770	899	758
Net Expenditure	1,689	1,698	1,698	1,723
Cost per '000 population	12	12	12	12

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mark Golden

Notes:

- 1) The Revenues team administer and maximise the collection of Council Tax and Business Rates including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).

Resources

General Fund Estimates Year Ending 31 March 2024

Benefits

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,241	3,412	3,436	3,332
Premises	2	3	3	3
Transport	-	2	2	2
Supplies and Services	346	374	539	374
Third Party Payments	-	-	-	-
Transfer Payments	350	203	246	203
Support Services	193	165	165	128
Capital Charges	-	-	-	-
Total Expenditure	4,132	4,159	4,391	4,042
Income				
Customer and Client Receipts	142	103	161	103
Government Grants	499	491	595	443
Recharges	3,968	3,933	3,982	3,933
Other Grants, Reimbursements and Contributions	609	764	785	664
Total Income	5,218	5,291	5,523	5,143
Net Expenditure	(1,086)	(1,132)	(1,132)	(1,101)
Cost per '000 population	(8)	(8)	(8)	(8)

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- 2) Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary Awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits Service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community. Administration of the Client Finances money management function.

Elements of the Service	£000	£000	£000	£000
Benefits Administration	(1,380)	(1,506)	(1,506)	(1,475)
Discretionary Support Scheme	294	374	374	374
Net Expenditure	(1,086)	(1,132)	(1,132)	(1,101)

Resources

General Fund Estimates Year Ending 31 March 2024

ICT Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,674	1,843	1,787	1,740
Premises	32	34	43	34
Transport	4	10	10	10
Supplies and Services	3,199	2,491	2,789	2,491
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	194	188	188	132
Capital Charges	1,572	1,515	1,515	1,515
Total Expenditure	6,675	6,081	6,332	5,922
Income				
Customer and Client Receipts	350	330	403	330
Government Grants	-	-	16	-
Recharges	3,739	4,557	4,537	4,472
Other Grants, Reimbursements and Contributions	1,791	1,135	1,317	1,120
Total Income	5,880	6,022	6,273	5,922
Net Expenditure	795	59	59	-
Cost per '000 population	6	0	0	0

Budget Holder: Tony Doyle - Head of ICT Services

Head of Accountancy: Mark Golden

Notes:

- 1) Information and Communications Technology (ICT) underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access services provided by the Council's ICT Service.

Elements of the Service	£000	£000	£000	£000
Corporate ICT	381	(403)	(403)	(463)
Systems Development	383	427	427	428
Digital Media Manager	31	35	35	35
Net Expenditure	795	59	59	-

Resources

General Fund Estimates Year Ending 31 March 2024

Customer First

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	769	836	862	787
Premises	-	-	-	-
Transport	33	33	33	33
Supplies and Services	100	95	94	96
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	188	188	188	193
Capital Charges	-	-	-	-
Total Expenditure	1,090	1,152	1,177	1,109
Income				
Customer and Client Receipts	12	12	14	12
Government Grants	61	61	61	61
Recharges	999	1,024	1,023	1,033
Other Grants, Reimbursements and Contributions	6	3	34	3
Total Income	1,078	1,100	1,132	1,109
Net Expenditure	12	52	45	-
Cost per '000 population	0	0	0	0

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mark Golden

Notes:

- Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

Resources

General Fund Estimates Year Ending 31 March 2024

Accountancy

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,745	1,985	1,908	1,945
Premises	-	1	1	1
Transport	-	3	3	3
Supplies and Services	191	158	197	158
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	248	278	278	210
Capital Charges	35	134	134	134
Total Expenditure	2,219	2,559	2,521	2,451
Income				
Customer and Client Receipts	177	181	181	181
Government Grants	1	-	-	-
Recharges	1,614	1,580	1,551	1,773
Other Grants, Reimbursements and Contributions	390	493	595	497
Total Income	2,182	2,254	2,327	2,451
Net Expenditure	37	305	194	-
Cost per '000 population	0	2	1	0

Budget Holder: Mark Golden

Head of Accountancy: Mark Golden

Notes:

- Accountancy provide a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, it's cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members, provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

Resources

General Fund Estimates Year Ending 31 March 2024

Risk Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	725	790	850	772
Premises	-	-	-	-
Transport	-	1	1	1
Supplies and Services	60	30	34	30
Third Party Payments	46	65	65	66
Transfer Payments	15	15	15	15
Support Services	192	184	184	114
Capital Charges	-	-	-	-
Total Expenditure	1,038	1,085	1,149	998
Income				
Customer and Client Receipts	-	5	5	5
Government Grants	-	-	-	-
Recharges	921	996	1,021	937
Other Grants, Reimbursements and Contributions	80	56	104	56
Total Income	1,001	1,057	1,130	998
Net Expenditure	37	28	19	-
Cost per '000 population	0	0	0	0

Budget Holder: Tracy Greenhalgh - Head of Audit and Risk

Head of Accountancy: Mark Golden

Notes:

- 1) Services under the Head of Audit and Risk - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, corporate fraud investigations, lead investigators on disciplinary and grievance cases, provision of risk management and insurance cover, emergency planning and business continuity management, health and safety. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

Resources

General Fund Estimates Year Ending 31 March 2024

Property Services (Incl. Investment Portfolio)

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,004	2,175	2,104	2,188
Premises	6,258	6,136	6,817	6,142
Transport	35	36	29	36
Supplies and Services	930	718	807	718
Third Party Payments	161	166	160	166
Transfer Payments	-	-	-	-
Support Services	966	864	864	851
Capital Charges	4,198	4,060	4,035	4,051
Total Expenditure	14,552	14,155	14,816	14,152
Income				
Customer and Client Receipts	4,287	3,897	4,583	4,042
Government Grants	-	-	-	-
Recharges	7,675	7,260	7,192	7,276
Other Grants, Reimbursements and Contributions	1,594	531	784	549
Total Income	13,556	11,688	12,559	11,867
Net Expenditure	996	2,467	2,257	2,285
Cost per '000 population	7	18	16	17

Budget Holder: Paul Jones - Head of Property Services

Head of Accountancy: Mark Golden

Notes:

- 1) Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring it is safe, secure, accessible and maintained to an appropriate and defined standard. Supports the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate. Maintains the Asset Management database system, holding all core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy and Asset Management Strategy to rationalise and reduce the cost base and ensure the most effective use of land and property. Provides a professional Valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- 2) The above figures include the operating costs of administrative and operational premises owned by the Council. These include Bickerstaffe House, Town Hall, Municipal Buildings, Festival House, Sports Centres and Solaris Centre.
- 3) The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering projects in the community and displays exhibitions of local art and photographs.

Elements of the Service	£000	£000	£000	£000
Property Services Management	(894)	(935)	(942)	(1,130)
Buildings	(940)	(128)	(227)	1,681
Capital Projects and Development	46	41	21	41
Estates	123	189	214	192
Property and Portfolio Management	437	655	682	653
Business Development and Strategy	222	244	247	245
Dual Use Properties	1,550	1,731	1,709	(61)
Investment Portfolio	452	670	553	664
Net Expenditure	996	2,467	2,257	2,285

Resources

General Fund Estimates Year Ending 31 March 2024

Equality and Diversity

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	168	157	173	153
Premises	5	5	5	5
Transport	-	-	-	-
Supplies and Services	2	1	2	1
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	36	50	50	42
Capital Charges	-	-	-	-
Total Expenditure	211	213	230	201
Income				
Customer and Client Receipts	1	7	7	7
Government Grants	-	-	-	-
Recharges	190	119	121	190
Other Grants, Reimbursements and Contributions	16	4	5	4
Total Income	207	130	133	201
Net Expenditure	4	83	97	-
Cost per '000 population	0	1	1	0

Budget Holder: Andy Divall - Head of Equality and Diversity

Head of Accountancy: Mark Golden

Notes:

- 1) Services under the Head of Equality and Diversity include provision of an professional Equality and Diversity advisory, inspection, training and management support function that deals with all aspects of the Council and its companies Equality , Diversity and Community Cohesion statutory responsibilities and well as driving the authority's own policy objectives and goals in this field.

The service is also responsible for day to day trade union management support, and management of the Council's responsibilities under the Crime and Disorder Act 1998 to provide a third party Hate crime reporting system.

The legislative requirements in respect of the principal equality functions are mainly contained in the Equality Act 2010 , and in particular section 149 of this Act , which is known as the Public Sector Equality Duty.

Communications and Regeneration

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Strategic Leisure Assets	2,234	2,870	2,744	2,625
Economic Development and Cultural Services	353	273	370	178
Growing Places	(5,404)	(7,293)	(5,822)	(5,369)
Tourism & Communications	4,026	3,261	3,393	3,440
Net Cost of Services	1,209	(889)	685	874
Cost per '000 population	9	(6)	5	6

Budget Holder: Alan Cavill - Director of Communications and Regeneration

Finance Manager: Kirsten Whyatt

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	8,310	7,021	7,513	6,935
Premises	3,584	1,250	3,205	1,250
Transport	205	210	214	210
Supplies and Services	13,996	5,344	8,307	4,686
Third Party Payments	2,245	3	310	3
Transfer Payments	3,008	-	61	-
Support Services	2,796	2,535	2,628	2,522
Capital Charges	6,118	(1,723)	6,762	(1,662)
Total Expenditure	40,262	14,640	29,000	13,944
Income				
Customer and Client Receipts	8,512	2,456	8,249	2,309
Government Grants	5,751	108	2,550	108
Recharges	5,525	5,644	5,447	5,659
Other Grants, Reimbursements and Contributions	19,265	7,321	12,069	4,994
Total Income	39,053	15,529	28,315	13,070
Net Expenditure	1,209	(889)	685	874

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2024
Strategic Leisure Assets

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	106	64	129	64
Premises	1,520	-	1,139	-
Transport	-	-	-	-
Supplies and Services	2,164	2,863	2,130	2,412
Third Party Payments	-	-	300	-
Transfer Payments	50	-	50	-
Support Services	45	49	49	55
Capital Charges	3,494	1,913	4,009	1,913
Total Expenditure	7,379	4,889	7,806	4,444
Income				
Customer and Client Receipts	1,349	500	2,457	300
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	3,796	1,519	2,605	1,519
Total Income	5,145	2,019	5,062	1,819
Net Expenditure	2,234	2,870	2,744	2,625
Cost per '000 population	16	21	20	19

Budget Holder: Lee Frudd - Head of Strategic Leisure Assets

Finance Manager: Kirsten Whyatt

Notes:

1) Strategic Leisure Assets includes the following premises:

- Blackpool Tower
- The Winter Gardens
- Madame Tussauds
- The Golden Mile Buildings

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2024
Economic Development and Cultural Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,707	2,143	2,390	2,152
Premises	663	550	634	550
Transport	19	15	19	15
Supplies and Services	4,339	575	2,534	418
Third Party Payments	2,236	-	-	-
Transfer Payments	2,947	-	-	-
Support Services	672	435	443	438
Capital Charges	329	297	297	297
Total Expenditure	14,912	4,015	6,317	3,870
Income				
Customer and Client Receipts	216	192	217	192
Government Grants	4,189	-	2,069	-
Recharges	3,332	3,468	3,342	3,468
Other Grants, Reimbursements and Contributions	6,822	82	319	32
Total Income	14,559	3,742	5,947	3,692
Net Expenditure	353	273	370	178
Cost per '000 population	3	2	3	1

Budget Holder: Peter Legg - Head of Economic & Cultural Services

Finance Manager: Kirsten Whyatt

Notes:

1) Economic & Cultural Services combines the Economic Development, Cultural & Adult Learning Services.

These discrete but inter-linked services promote economic and cultural growth and prosperity for all residents as set out below:-

- 2) The Business Support Team** provides support, advice and workspace provision for new and existing businesses to start up, grow and create jobs. The team surveys local businesses to inform targeted business growth support; delivered in house, in partnership or via commissioning. The communication hub, Blackpoolunlimited.com, alerts local businesses to available advice and funding as well as relevant economic regeneration news and case studies.
- 3) Work Programmes** - pioneering support to resident job seekers to help them gain and sustain employment. The team delivers a number of contracts across Blackpool and Lancashire. It also manages the Platform, a youth employment centre set up in 2022 to address high levels of 16-24 year olds not in work or learning. The service is 100% self funded via contract and project revenue.
- 4) The Library Service** delivers a full range of library service offers across its network of eight community libraries, promoting children's and adult literacy and learning, digital services such as ebooks and emagazines and an at-home library outreach service for vulnerable residents unable to visit a local library. The service has expanded its engagement activity through online and in person events and partnership initiatives such as Better Start and the National Literacy Trust.
- 5) The Arts Development Service** includes the management and development of the Grundy Art Gallery, an Arts Council National Portfolio Organisation. The team deliver quality contemporary exhibitions, workshops and community oriented events, engaging with schools and community organisations. It works closely with Leftcoast and oversees the Council's sponsorship of the Grand Theatre. The team will lead on the development of a new Cultural Partnership and Plan in 2023 aimed at assisting the recovery and growth of the cultural sector, maximising Blackpool's 'priority status' set by Arts Council England.
- 6) The Heritage Service** includes the strategic lead and planning function for Heritage, including the care and management of Blackpool Council's extensive heritage collections, public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage Service works in conjunction with the Blackpool Museum Project.
- 7) Blackpool Learning Rooms** (formerly called Adult Community & Family Learning) - provides accredited and non-accredited learning programmes to thousands of residents. It also leads on the delivery of Project Search, an employability programme which supports young people with mild learning difficulties to enhance their skills and gain vital work experience. BLR leads on the new Multiply programme aimed at enhancing adult numeracy. The service is funded by grants from the ESFA and the Shared Prosperity Fund.

Elements of the Service	£000	£000	£000	£000
Economic Development	114	(14)	83	(54)
Library Service	49	207	207	136
Arts and Heritage	-	48	48	23
Blackpool Learning Rooms	8	(40)	(40)	8
Museum	182	72	72	65
Net Expenditure	353	273	370	178

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2024
Growing Places

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,792	2,135	2,086	2,153
Premises	878	49	925	49
Transport	4	4	4	4
Supplies and Services	4,058	109	1,039	109
Third Party Payments	4	-	-	-
Transfer Payments	11	-	11	-
Support Services	441	411	471	353
Capital Charges	1,967	(4,114)	2,214	(4,114)
Total Expenditure	9,155	(1,406)	6,750	(1,446)
Income				
Customer and Client Receipts	6,638	1,215	5,143	1,243
Government Grants	1,072	-	302	-
Recharges	231	205	205	205
Other Grants, Reimbursements and Contributions	6,618	4,467	6,922	2,475
Total Income	14,559	5,887	12,572	3,923
Net Expenditure	(5,404)	(7,293)	(5,822)	(5,369)
Cost per '000 population	(39)	(53)	(42)	(39)

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Growing Places Division is made up of two core functions: Planning Services, and Growth and Prosperity.
- 2) Planning Services includes the full range of statutory planning functions as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two teams: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support including Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Growth and Prosperity was established in March 2017 and brings together a team that delivers the Growth and Prosperity Programme which includes a wide range of property-based projects to deliver on Council Priority 1, and the wider growth and prosperity objectives of the Council.

Elements of the Service	£000	£000	£000	£000
Planning	426	600	561	503
Growth Team	(5,830)	(7,893)	(6,383)	(5,872)
Net Expenditure	(5,404)	(7,293)	(5,822)	(5,369)

Communications and Regeneration

General Fund Estimates Year Ending 31 March 2024

Tourism & Communications

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,705	2,679	2,908	2,566
Premises	523	651	507	651
Transport	182	191	191	191
Supplies and Services	3,435	1,797	2,604	1,747
Third Party Payments	5	3	10	3
Transfer Payments	-	-	-	-
Support Services	1,638	1,640	1,665	1,676
Capital Charges	328	181	242	242
Total Expenditure	8,816	7,142	8,127	7,076
Income				
Customer and Client Receipts	309	549	432	574
Government Grants	490	108	179	108
Recharges	1,962	1,971	1,900	1,986
Other Grants, Reimbursements and Contributions	2,029	1,253	2,223	968
Total Income	4,790	3,881	4,734	3,636
Net Expenditure	4,026	3,261	3,393	3,440
Cost per '000 population	29	24	25	25

Budget Holder: Philip Welsh - Head of Tourism & Communications

Finance Manager: Kirsten Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which carries responsibility for delivering a major events programme and attracting millions of visitors through various year-round marketing activities. The service also includes the Corporate Communications function which is responsible for managing media enquiries and digital channels, and marketing a range of Council services to residents. The service also manages advertising across a portfolio of Council assets including tram and bus shelters, and poster sites.
- 2) The Illuminations Service is responsible for designing and delivering one of the town's most popular and enduring attractions, attracting circa three million visitors during the autumn season.
- 3) Corporate Print Services provides a design and print service for the authority and some external customers.
- 4) Beach Patrol offers a year-round service with a full-time staff resource augmented by seasonal staff during peak summer months.

Elements of the Service	£000	£000	£000	£000
Visit Blackpool/Corporate Communications/ Advertising	1,497	932	1,048	1,203
Illuminations	2,227	2,040	2,040	1,973
Print Services	45	11	23	11
Beach Patrol	257	278	282	253
Net Expenditure	4,026	3,261	3,393	3,440

Community & Environmental Services

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Business Services	2,071	(807)	(807)	(986)
Leisure, Parks and Catering	4,136	4,891	5,215	5,428
Public Protection	480	1,280	1,200	1,361
Coastal and Environmental Partnerships	4,797	5,664	5,664	6,510
Highways and Traffic Management Services	17,373	18,005	17,960	18,011
Street Cleansing and Waste	15,880	18,398	18,174	19,998
Integrated Transport	1,150	2,607	3,157	2,818
Net Cost of Services	45,887	50,038	50,563	53,140
Cost per '000 population	332	362	365	384

Budget Holder: John Blackledge - Director of Community and Environmental Services

Finance Manager: Kirsten Whyatt

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	15,062	15,348	14,996	15,644
Premises	4,007	3,612	4,305	3,612
Transport	2,972	2,767	1,562	2,967
Supplies and Services	8,076	3,705	5,241	3,474
Third Party Payments	25,382	32,310	32,267	34,386
Transfer Payments	238	204	205	204
Support Services	5,086	2,376	2,377	2,697
Capital Charges	19,876	19,116	19,093	19,116
Total Expenditure	80,699	79,438	80,046	82,100
Income				
Customer and Client Receipts	9,873	10,154	9,864	10,214
Government Grants	6,748	2,864	3,623	2,864
Recharges	10,351	8,741	6,462	8,741
Other Grants, Reimbursements and Contributions	7,840	7,641	9,534	7,141
Total Income	34,812	29,400	29,483	28,960
Net Expenditure	45,887	50,038	50,563	53,140

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Business Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	496	502	502	501
Premises	50	48	48	48
Transport	180	117	117	117
Supplies and Services	692	(513)	(513)	(693)
Third Party Payments	216	85	85	85
Transfer Payments	33	-	-	-
Support Services	425	25	25	27
Capital Charges	-	-	-	-
Total Expenditure	2,092	264	264	85
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	21	1,071	1,071	1,071
Total Income	21	1,071	1,071	1,071
Net Expenditure	2,071	(807)	(807)	(986)
Cost per '000 population	15	-	-	-

Budget Holder: John Blackledge - Director of Community and Environmental Services

Finance Manager: Kirsten Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Leisure, Parks and Catering

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	4,800	5,629	5,689	5,884
Premises	428	305	595	305
Transport	13	11	21	11
Supplies and Services	2,775	2,247	2,253	2,196
Third Party Payments	436	575	1,105	575
Transfer Payments	205	204	205	204
Support Services	3,082	3,189	3,189	3,374
Capital Charges	256	257	402	405
Total Expenditure	11,995	12,417	13,459	12,954
Income				
Customer and Client Receipts	4,264	5,245	4,863	5,245
Government Grants	223	177	542	177
Recharges	1,238	664	691	664
Other Grants, Reimbursements and Contributions	2,134	1,440	2,148	1,440
Total Income	7,859	7,526	8,244	7,526
Net Expenditure	4,136	4,891	5,215	5,428
Cost per '000 population	30	35	38	39

Budget Holder: Lisa Arnold - Strategic Head of Community & Wellbeing Services

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Leisure Service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. The health referral programmes provide support and physical activity opportunities for people with cardiac, respiratory, clinical and general health conditions.
- 2) The Parks Service is responsible for the management of over 90 open spaces across the town, including the SSSI site, Marton Mere Nature Reserve and Stanley Park, which is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes: ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café.
- 3) Catering Services provide a range of services to schools and community settings throughout Blackpool. The core service is a hot lunchtime meal served at 14 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day. The service also offers a corporate buffet service and provision of lunch meals for the adult day care service.

Elements of the Service	£000	£000	£000	£000
Leisure and Sport	3,127	3,152	3,203	3,419
Parks	491	505	678	643
Catering	416	571	671	591
Building Cleaning	102	550	550	550
Youth Hub	-	113	113	225
Net Expenditure	4,136	4,891	5,215	5,428

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Public Protection

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,302	4,028	3,674	4,046
Premises	123	39	59	39
Transport	125	105	133	105
Supplies and Services	1,202	496	729	496
Third Party Payments	422	145	100	145
Transfer Payments	-	-	-	-
Support Services	469	495	495	558
Capital Charges	-	-	-	-
Total Expenditure	5,643	5,308	5,190	5,389
Income				
Customer and Client Receipts	1,126	1,117	1,111	1,117
Government Grants	689	19	91	19
Recharges	2,226	2,321	2,253	2,321
Other Grants, Reimbursements and Contributions	1,122	571	535	571
Total Income	5,163	4,028	3,990	4,028
Net Expenditure	480	1,280	1,200	1,361
Cost per '000 population	3	9	9	10

Budget Holder: Jennifer Clayton - Head of Public Protection and Enforcement

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Public Protection and Enforcement Division comprises of Trading Standards, Licensing Service, Licensing Enforcement, Health & Safety Enforcement, Food Control, Housing Enforcement and Licensing, Environmental Protection, Planning Enforcement, Community Safety / ASB, Security, Animal Wardens, Area Intervention team and Civil Enforcement Officers.
- 2) The areas of business of the Division involve working with partner agencies to protect the vulnerable and elderly, tackle crime and anti-social behaviour, protecting public safety, health and the environment, and promoting good business practice.

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Coastal and Environmental Partnerships

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	128	110	110	110
Premises	1,806	2,654	2,654	2,654
Transport	1	1	1	1
Supplies and Services	161	24	24	24
Third Party Payments	3,928	6,544	6,544	6,874
Transfer Payments	-	-	-	-
Support Services	124	140	140	156
Capital Charges	2,258	1,199	1,199	1,199
Total Expenditure	8,406	10,672	10,672	11,018
Income				
Customer and Client Receipts	2	-	-	-
Government Grants	2,627	2,627	2,627	2,627
Recharges	153	153	153	153
Other Grants, Reimbursements and Contributions	827	2,228	2,228	1,728
Total Income	3,609	5,008	5,008	4,508
Net Expenditure	4,797	5,664	5,664	6,510
Cost per '000 population	35	41	41	47

Budget Holder: Clare Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Manager: Kirsten Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team work in partnership with the Lancashire Strategic Partnership and the Fylde Peninsula Partnership in the delivery of statutory duties and on some projects. The team lead on and are responsible for ensuring that the Council complies with the relevant legislative duties in respect of flood risk management. It receives funding for the delivery of statutory duties under the Flood and Water Management Act. The team also delivers the street lighting and traffic signal Private Finance Initiative (PFI).

Elements of the Service	£000	£000	£000	£000
Coastal and Environmental Partnerships	(101)	(220)	(220)	(204)
Street Lighting	4,898	5,884	5,884	6,714
Net Expenditure	4,797	5,664	5,664	6,510

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Highways and Traffic Management Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,195	2,218	2,423	2,231
Premises	1,412	561	940	561
Transport	295	207	334	207
Supplies and Services	1,094	289	1,822	289
Third Party Payments	3,830	693	1,477	643
Transfer Payments	-	-	-	-
Support Services	422	444	444	487
Capital Charges	15,315	15,494	15,474	15,494
Total Expenditure	24,563	19,906	22,914	19,912
Income				
Customer and Client Receipts	1,133	788	780	788
Government Grants	3,094	-	322	-
Recharges	200	255	230	255
Other Grants, Reimbursements and Contributions	2,763	858	3,622	858
Total Income	7,190	1,901	4,954	1,901
Net Expenditure	17,373	18,005	17,960	18,011
Cost per '000 population	126	130	130	130

Budget Holder: Ian Large - Head of Highways & Traffic Management Services

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) Highway & Traffic Management Services have produced a Road Asset Management Strategy (RAMS) which is a strategic approach that identifies the optimal allocation of resources for the management, operation, preservation and enhancement of the highway infrastructure to meet the needs of current and future customers. This includes collecting and managing the necessary condition data required to recommend how to use the Council's funding in the right place at the right time. This area also provides a statutory highway inspection service whereby all the roads are regularly inspected in line with a Blackpool Council Code of Practice.
- 3) Engineering Services (located at Layton Depot) is part of the Division and carries out the day to day routine maintenance required as part of the RAMS. Engineering Services also plays an important part in project delivery for most highway and/or public realm schemes. They also undertake projects for external clients which contributes towards the income generation of the Division.
- 4) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway. This area also underpins the regeneration projects being undertaken.
- 5) Highway & Traffic Management Services have produced a Tramway Asset Management Plan (TAMS) which is a strategic approach for maintenance of the Track. The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) Highway & Traffic Management Services have produced a Bridge Asset Management Plan (BAMS) which is a strategic approach for the maintenance of bridge and structures infrastructure.
- 7) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

Elements of the Service	£000	£000	£000	£000
Highways and Engineering	16,700	17,068	17,023	17,029
Highways and Traffic	673	937	937	982
Net Expenditure	17,373	18,005	17,960	18,011

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Street Cleansing and Waste

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,792	72	70	72
Premises	186	5	8	5
Transport	424	130	(192)	130
Supplies and Services	438	162	219	162
Third Party Payments	16,276	23,943	22,631	25,739
Transfer Payments	-	-	-	-
Support Services	427	(1,917)	(1,916)	(1,905)
Capital Charges	1,769	1,848	1,700	1,700
Total Expenditure	21,312	24,243	22,520	25,903
Income				
Customer and Client Receipts	3,305	2,907	3,042	2,967
Government Grants	-	-	-	-
Recharges	1,707	1,515	1,515	1,515
Other Grants, Reimbursements and Contributions	420	1,423	(211)	1,423
Total Income	5,432	5,845	4,346	5,905
Net Expenditure	15,880	18,398	18,174	19,998
Cost per '000 population	115	133	131	145

Budget Holders: John-Paul Lovie - Head of Waste Policy and Partnerships

Finance Manager: Kirsten Whyatt

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool which includes the removal of litter and dog fouling from public footpaths, fly tipping investigation and removal, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required. This is delivered by the Council's wholly owned waste and environmental company, Blackpool Waste Services (Enveco), with the transfer of service taking place on 1st September 2021.
- 2) The Council operates a three stream containerised domestic waste kerbside collection service.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Around 70% of waste disposed of at the site is recycled or diverted from landfill. Wrapping for the safe disposal of asbestos waste is also supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer. The site also operates a re-use shop. This is delivered by the Council's wholly owned waste and environmental company, Blackpool Waste Services (Enveco) (BWS), with the transfer of service taking place on 1st September 2021.
- 4) Trade Waste Services provides a service to the local business market (including Wyre BC) as well as schools, delivered via a sub-contract by BWS.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council (87.5%) and Blackpool Council (12.5%) own 100% of the operating company (now called Lancashire Renewables Ltd) that previously provided the waste disposal function. The current arrangements provide the authorities with ongoing waste recycling, treatment, processing and disposal and aims to meet Government targets to reduce the amount of waste sent to landfill and deliver the against central government's Resources & Waste Strategy and also the Environment Bill 2020.

Elements of the Service	£000	£000	£000	£000
Street Cleansing	3,184	3,083	3,102	4,731
Waste	12,128	14,746	14,460	14,694
Public Conveniences	568	569	612	573
Net Expenditure	15,880	18,398	18,174	19,998

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2024
Integrated Transport

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,349	2,789	2,528	2,800
Premises	2	-	1	-
Transport	1,934	2,196	1,148	2,396
Supplies and Services	1,714	1,000	707	1,000
Third Party Payments	274	325	325	325
Transfer Payments	-	-	-	-
Support Services	137	-	-	-
Capital Charges	278	318	318	318
Total Expenditure	6,688	6,628	5,027	6,839
Income				
Customer and Client Receipts	43	97	68	97
Government Grants	115	41	41	41
Recharges	4,827	3,833	1,620	3,833
Other Grants, Reimbursements and Contributions	553	50	141	50
Total Income	5,538	4,021	1,870	4,021
Net Expenditure	1,150	2,607	3,157	2,818
Cost per '000 population	8	19	23	20

Budget Holder: Lisa Arnold - Strategic Head of Community & Wellbeing Services

Finance Manager: Kirsten Whyatt

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council. The CVMU corporate vehicle maintenance unit is delivered by the Council's wholly owned waste and environmental company, Blackpool Waste Services (Enveco), with the transfer of service taking place on 1st September 2021.
- 4) The service also delivers the School Crossing Patrol Service.

Elements of the Service	£000	£000	£000	£000
CVMU	398	325	325	325
Integrated Transport	597	2,106	2,626	2,316
Travel and Road Safety	155	176	206	177
NET EXPENDITURE	1,150	2,607	3,157	2,818

Adult Services

Adult Services

General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Adult Social Care	7,848	9,002	8,831	8,945
Care and Support	6,011	5,415	5,473	5,337
Adults Commissioning Placements	48,541	51,188	53,547	49,199
Adults Safeguarding	129	155	152	155
Net Cost of Services	62,529	65,760	68,003	63,636
Cost per '000 population	452	475	491	460

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

Subjective Analysis	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Expenditure				
Employees	21,571	24,817	24,034	24,398
Premises	183	91	167	91
Transport	928	1,029	1,053	992
Supplies and Services	4,291	2,177	2,562	2,152
Third Party Payments	68,363	65,770	66,945	71,108
Transfer Payments	5,363	4,326	4,894	4,326
Support Services	2,817	2,995	2,995	3,383
Capital Charges	286	381	381	381
Total Expenditure	103,802	101,586	103,031	106,831
Income				
Customer and Client Receipts	17,100	16,649	17,926	21,189
Government Grants	7,265	387	388	219
Recharges	28	27	27	27
Other Grants, Reimbursements and Contributions	16,880	18,763	16,687	21,760
Total Income	41,273	35,826	35,028	43,195
Net Expenditure	62,529	65,760	68,003	63,636

Adult Services

General Fund Estimates Year Ending 31 March 2024

Adult Social Care

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	9,004	10,552	10,346	10,426
Premises	1	-	2	-
Transport	64	55	67	55
Supplies and Services	441	225	317	225
Third Party Payments	856	242	291	242
Transfer Payments	13	55	55	55
Support Services	555	641	641	711
Capital Charges	-	-	-	-
Total Expenditure	10,934	11,770	11,719	11,714
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	24	22	22	22
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	3,062	2,746	2,866	2,747
Total Income	3,086	2,768	2,888	2,769
Net Expenditure	7,848	9,002	8,831	8,945
Cost per '000 population	57	65	64	65

Budget Holders: Karen Smith - Director of Adult Social Services, Jayne Gornall - Head of Learning Disabilities and Mental Health, Gill Nixon-Smith - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and case management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services.

Elements of the Service	£000	£000	£000	£000
Adult Social Care Management	977	1,313	1,412	1,389
Adult Social Care	3,691	4,419	4,204	4,325
Learning Disabilities Team	731	744	667	741
Mental Health Team	2,449	2,526	2,548	2,490
Net Expenditure	7,848	9,002	8,831	8,945

Adult Services

General Fund Estimates Year Ending 31 March 2024

Care and Support

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	11,761	13,323	13,379	13,027
Premises	67	80	119	80
Transport	192	133	137	133
Supplies and Services	1,854	581	667	581
Third Party Payments	147	200	180	200
Transfer Payments	-	3	1	3
Support Services	1,449	1,618	1,618	1,836
Capital Charges	-	-	-	-
Total Expenditure	15,470	15,938	16,101	15,860
Income				
Customer and Client Receipts	449	470	534	470
Government Grants	540	-	-	-
Recharges	28	27	27	27
Other Grants, Reimbursements and Contributions	8,442	10,026	10,067	10,026
Total Income	9,459	10,523	10,628	10,523
Net Expenditure	6,011	5,415	5,473	5,337
Cost per '000 population	43	39	40	39

Budget Holder: Nick Henson - Head of Care & Support

Finance Manager: Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.
- 3) Care and Support is delivering a number of health and social care system resilience projects as part of the iBCF/Adult Social Care Grants and other Temporary funding to (1) reduce the numbers of DToC (Delayed Transfers of Care) and (2) reduce the LOS (Length of Stay) of patients in an acute setting and (3) help maintain people to be cared for at home for longer thus preventing hospital admission. These projects include investment to create additional capacity in the Council's Homecare and Assistive Technology Services to support a 'same day' response to care referrals and installation requests for people awaiting discharge from hospital.

Elements of the Service	£000	£000	£000	£000
Management and Administration	1,282	1,471	1,483	1,614
Day Centre	1,208	1,302	1,337	1,346
Coopersway Residential Respite	13	568	568	595
Coopersway 2 Residential Respite	489	-	-	-
Phoenix Centre	(18)	(19)	(19)	5
Extra Support	1	(162)	(162)	(474)
Hornby Road Respite	910	44	44	47
Provider Support Hub	232	289	320	293
Shared/Lives/Volunteer Service	205	336	315	340
Blackpool Centre for Independent Living	88	-	-	-
Homecare	1,122	998	999	915
ARC	2	86	86	130
Vitaline	477	502	502	526
Net Expenditure	6,011	5,415	5,473	5,337

Adult Services

General Fund Estimates Year Ending 31 March 2024

Adult Commissioning Placements

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	693	865	348	869
Premises	79	11	10	11
Transport	672	841	849	804
Supplies and Services	1,905	1,371	1,543	1,346
Third Party Payments	67,360	65,249	66,323	70,587
Transfer Payments	5,350	4,268	4,838	4,268
Support Services	813	736	736	836
Capital Charges	286	381	381	381
Total Expenditure	77,158	73,722	75,028	79,102
Income				
Customer and Client Receipts	16,612	16,178	17,371	20,719
Government Grants	6,699	365	365	197
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	5,306	5,991	3,745	8,987
Total Income	28,617	22,534	21,481	29,903
Net Expenditure	48,541	51,188	53,547	49,199
Cost per '000 population	351	370	387	356

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

Elements of the Service	£000	£000	£000	£000
Physical Support 18-64	3,742	4,656	4,963	4,656
Physical Support 65 and over	16,144	16,493	15,625	16,792
Sensory Support 18-64	279	267	381	267
Sensory Support 65 and over	274	351	306	351
Mental Health Support 18-64	4,309	4,867	5,646	4,867
Mental Health Support 65 and over	3,027	3,481	2,688	3,481
Support with Memory and Cognition 18-64	788	1,099	707	1,099
Support with Memory and Cognition 65 and over	4,293	4,383	4,718	4,383
Learning Disability Support 18-64	15,644	15,952	17,040	16,750
Learning Disability Support 65 and over	1,539	2,215	1,893	2,383
Social Support - Substance Misuse	135	166	144	166
Social Support - Social Isolation and Other	486	473	523	473
Social Support - Support for Carers	336	295	470	295
Assistive Equipment and Technology	294	350	-	325
Other Commissioning Placements	(3,530)	(4,660)	(2,332)	(7,892)
Housing Related Support	70	88	65	88
Other	711	712	710	715
Net Expenditure	48,541	51,188	53,547	49,199

Adult Services

General Fund Estimates Year Ending 31 March 2024

Adult Safeguarding

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	113	76	(39)	76
Premises	36	-	36	-
Transport	-	-	-	-
Supplies and Services	91	-	35	-
Third Party Payments	-	79	151	79
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Total Expenditure	240	155	183	155
Income				
Customer and Client Receipts	39	-	21	-
Government Grants	2	-	1	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	70	-	9	-
Total Income	111	-	31	-
Net Expenditure	129	155	152	155
Cost per '000 population	1	1	1	1

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Adults Safeguarding Board	52	79	76	79
Training	77	76	76	76
Net Expenditure	129	155	152	155

Children's Services

Children's Services

General Fund Estimates Year Ending 31 March 2024

Summary

Functions of Service	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Local Schools Budget	22,414	21,863	21,856	21,863
Business Support and Resources	9,826	9,769	9,679	10,013
Education	25,951	27,407	27,565	27,511
Targeted Intervention	4,992	6,002	5,813	6,370
Children's Social Care	54,420	54,032	60,074	57,610
Grants	(52,349)	(54,804)	(54,794)	(54,930)
Net Cost of Services	65,254	64,269	70,193	68,437
<i>COST PER '000 POPULATION</i>	472	464	507	495

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accounting: Mark Golden

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	54,970	56,940	57,650	56,575
Premises	2,367	2,098	2,317	2,098
Transport	3,422	783	976	783
Supplies and Services	17,350	18,227	18,612	17,900
Third Party Payments	48,607	45,627	53,915	48,883
Transfer Payments	13,685	12,708	16,824	12,708
Support Services	8,130	7,948	8,192	8,417
Capital Charges	3,614	1,753	1,753	1,753
Total Expenditure	152,145	146,084	160,239	149,117
Income				
Customer and Client Receipts	1,740	2,124	1,751	2,124
Government Grants	66,575	62,170	66,448	61,179
Recharges	8,478	10,651	12,099	10,651
Other Grants, Reimbursements and Contributions	10,098	6,870	9,748	6,726
Total Income	86,891	81,815	90,046	80,680
Net Expenditure	65,254	64,269	70,193	68,437

Children's Services
General Fund Estimates Year Ending 31 March 2024
Local Schools Budget

Subjective Analysis	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Expenditure				
Employees	25,717	25,225	25,225	25,225
Premises	1,975	1,970	1,970	1,970
Transport	106	106	106	106
Supplies and Services	2,505	2,504	2,497	2,504
Third Party Payments	-	-	-	-
Transfer Payments	408	407	407	407
Support Services	2,561	2,554	2,554	2,554
Capital Charges	1,829	1,753	1,753	1,753
Total Expenditure	35,101	34,519	34,512	34,519
Income				
Customer and Client Receipts	1,064	1,061	1,061	1,061
Government Grants	1,322	1,319	1,319	1,319
Recharges	9,465	9,442	9,442	9,442
Other Grants, Reimbursements and Contributions	836	834	834	834
Total Income	12,687	12,656	12,656	12,656
Net Expenditure	22,414	21,863	21,856	21,863
Cost per '000 population	162	158	158	158

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accounting: Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each maintained school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for school licences, pupil growth, statutory and regulatory duty costs, and capital charges.

Elements of the Service	£000	£000	£000	£000
Non Delegated	2,526	2,024	2,017	2,024
Delegated to Primary Schools	19,888	19,839	19,839	19,839
Net Expenditure	22,414	21,863	21,856	21,863

Children's Services

General Fund Estimates Year Ending 31 March 2024

Business Support and Resources

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	849	847	797	847
Premises	112	112	11	112
Transport	3	4	3	4
Supplies and Services	8,424	8,386	8,490	8,513
Third Party Payments	2,160	3,950	4,172	3,950
Transfer Payments	-	-	17	-
Support Services	994	785	785	868
Capital Charges	1,785	-	-	-
Total Expenditure	14,327	14,084	14,275	14,294
Income				
Customer and Client Receipts	230	239	255	239
Government Grants	3,293	3,024	3,040	3,024
Recharges	-	69	85	69
Other Grants, Reimbursements and Contributions	978	983	1,216	949
Total Income	4,501	4,315	4,596	4,281
Net Expenditure	9,826	9,769	9,679	10,013
Cost per '000 population	71	71	70	72

Budget Holder: Hilary Wood - Head of School Finance and Funding

Head of Accounting: Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services and the Head of Business Support and Resources as well as management expenditure for Children's Services including telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services. Also includes school PFI contractual costs.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria.

Elements of the Service	£000	£000	£000	£000
Departmental Management	1,615	1,295	1,196	1,413
School Organisation	63	68	68	68
Early Years Monitoring and Support	346	328	336	342
Early Years Free Entitlement Grant	7,802	8,078	8,079	8,190
Net Expenditure	9,826	9,769	9,679	10,013

Children's Services

General Fund Estimates Year Ending 31 March 2024

Education

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	9,006	9,070	9,665	9,113
Premises	107	6	116	6
Transport	3,050	531	559	531
Supplies and Services	2,115	5,030	2,821	5,030
Third Party Payments	8,800	7,938	9,163	7,938
Transfer Payments	8,707	7,248	9,618	7,248
Support Services	1,614	1,394	1,638	1,455
Capital Charges	-	-	-	-
Total Expenditure	33,399	31,217	33,580	31,321
Income				
Customer and Client Receipts	395	802	378	802
Government Grants	1,002	256	478	256
Recharges	1,310	48	1,353	48
Other Grants, Reimbursements and Contributions	4,741	2,704	3,806	2,704
Total Income	7,448	3,810	6,015	3,810
Net Expenditure	25,951	27,407	27,565	27,511
Cost per '000 population	188	198	199	199

Budget Holders: Paul Turner, Assistant Director - Education

Head of Accounting: Mark Golden

Elements of the Service	£000	£000	£000	£000
Education Management	590	3,416	2,236	3,451
School Improvement, Management and Strategy	647	775	775	805
Pupil welfare and Attendance	315	402	324	403
Access and Inclusion	135	139	146	139
School Admissions	160	168	168	168
Music Services	(73)	(65)	(65)	(65)
Outdoor Education	40	18	31	18
Educational Diversity and Pupil Referral Units	1,912	1,850	1,850	1,850
Special Educational Needs	995	987	1,298	1,001
Educational Psychology	451	447	481	458
Specialist Advice and Resources including Sensory Service	1,340	1,571	1,472	1,577
Out of Borough Placements	4,316	3,994	4,486	3,994
Transport	2,356	517	493	517
High Needs Top Up Payments	11,023	11,385	11,982	11,386
Post - 16 Provision	1,512	1,490	1,624	1,490
Virtual School	212	305	255	311
Other Support for Disabled Persons	20	8	9	8
Net Expenditure	25,951	27,407	27,565	27,511

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the School Standards, Safeguarding and Inclusion Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) Access and Inclusion – staff in this area provide support to schools to enable pupils to remain within mainstream settings, and advise around exclusion policy and practice. The service provides guidance and signposts support for parents considering Elective Home Education or those already doing so. Support to schools is also provided under this heading for complex non routine admissions.
- 4) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.
- 5) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 6) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 7) Out of Borough costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 8) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.

Children's Services

General Fund Estimates Year Ending 31 March 2024

Targeted Intervention

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	7,367	7,933	7,771	7,366
Premises	164	10	201	10
Transport	83	67	99	67
Supplies and Services	2,978	1,264	3,733	810
Third Party Payments	416	232	1,611	193
Transfer Payments	191	52	440	52
Support Services	682	769	769	970
Capital Charges	-	-	-	-
Total Expenditure	11,881	10,327	14,624	9,468
Income				
Customer and Client Receipts	(2)	22	-	22
Government Grants	5,224	2,644	6,611	1,527
Recharges	798	788	799	788
Other Grants, Reimbursements and Contributions	869	871	1,401	761
Total Income	6,889	4,325	8,811	3,098
Net Expenditure	4,992	6,002	5,813	6,370
Cost per '000 population	36	43	42	46

Budget Holder: Joanne Stewart - Head of Targeted Intervention Services, Sara McCartan - Head of Adolescent Services

Head of Accounting: Mark Golden

Notes:

- 1) The Early Help and Support Service has been established by bringing together the former Families In Need Service (FIN), Family Hubs and other services that support children and their families (Families Together Meetings, Family Time, For Babies Sake). The service now delivers to a neighbourhood model with each of the three Family Hubs (North Hub - formerly Grange Park Children Centre, Central Hub – formerly Talbot and Brunswick Children Centre and South Hub – formerly Revoe Children’s Centre) acting as a local and co-ordination point for service delivery across their associated locality area. Other former Children Centre sites act as spoke sites and support the delivery of services in local wards and neighbourhoods. Services continue to be delivered to meet all levels of need and across the extended age range of 0-19 years and up to 25 where needed. Family Support Team (formerly FIN) working at universal plus and intensive levels are based in family hubs and are a discreet part of Family Hub delivery. Our Better Start offer continues to be an essential part of service delivery and there cross over working with the Adolescent Service. National work with the Supporting Families Unit (formerly Troubled Families) is ongoing.
- 2) Blackpool’s Adolescent Service provides targeted support to vulnerable young people:
 - The Youth Justice Team provides a multi-agency partnership whose aim is to prevent children from offending and to help them restore the damage caused to their victims. The service works in accordance with the Crime and Disorder Act 1998 and subsequent Criminal Justice Acts. The service supervises and supports children aged between 10 to 18 years who have committed offences and have received a Youth Caution, Youth Conditional Caution or an order from the Court. The team also provides support to victims and Appropriate Adult support, where needed, for children detained at the police station or being interviewed by the police. In 2023 the Service will also deliver the Turnaround MoJ Early Intervention programme.
 - The Family Worker Team provides destination tracking for 3500 young people and targeted support, as part of a statutory duty, to promote the effective participation in Education, Training or Employment. The team also provides holistic support for children aged 16 & 17 who are homeless following a joint assessment of need via Childrens Services & Housing.
 - The Family Practitioner Team provides psychosocial, non-clinical support, for young people at risk of poor sexual health outcomes and young people misusing substances up to the age of 25 years old. The team facilitate access to clinical support including, prescribing, community and residential detox and rehabilitation.
 - The Leaving Care Team provides corporate parenting support for our care experienced young people up to 25 years old, providing a statutory duty to enable ‘Our Children and Young People’ to achieve their potential and to prepare for independence.

Elements of the Service	£000	£000	£000	£000
Early Help Management and Strategy	679	607	643	842
Children's Centres	1,160	1,396	1,385	1,406
Blackpool Young People's Service	439	480	476	482
Families in need including Sure Starts	2,066	3,291	3,079	3,412
Domestic Abuse	235	228	230	228
Contact Centre	413	-	-	-
Net Expenditure	4,992	6,002	5,813	6,370

Children's Services
General Fund Estimates Year Ending 31 March 2024
Children's Social Care

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	12,031	13,865	14,192	14,024
Premises	9	-	19	-
Transport	180	75	209	75
Supplies and Services	1,328	1,043	1,071	1,043
Third Party Payments	37,231	33,507	38,969	36,802
Transfer Payments	4,379	5,001	6,342	5,001
Support Services	2,279	2,446	2,446	2,570
Capital Charges	-	-	-	-
Total Expenditure	57,437	55,937	63,248	59,515
Income				
Customer and Client Receipts	53	-	57	-
Government Grants	165	123	206	123
Recharges	304	304	420	304
Other Grants, Reimbursements and Contributions	2,495	1,478	2,491	1,478
Total Income	3,017	1,905	3,174	1,905
Net Expenditure	54,420	54,032	60,074	57,610
Cost per '000 population	393	390	434	416

Budget Holder: Chris Coyle - Assistant Director of Children's Social Care

Head of Accounting: Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets however high cost services such as those for children in care are being reviewed and where possible and without compromising safe are being reduced.
- 2) The Safeguarding, Quality Review Service is statutory responsible to quality audit Children's Social Care and partnership agencies and regarding children supported via Child Protection Plan, children in our Care and Fostering Carers. The service includes the Child Protection Chair Team, the Independent Reviewing Officer (IRO) Team, Fostering Independent Reviewing Officers, Local Authority Designated Officer function and participation lead for children in our care.

Elements of the Service	£000	£000	£000	£000
Children's Services Management and Strategy	1,696	2,843	2,969	2,953
Supporting & Strengthening Families	3,830	4,906	4,821	4,975
Assessment and Support Teams	2,486	2,833	2,666	2,873
Emergency Duty Team	550	535	575	535
Looked After Children Management and Support	414	399	404	402
Supporting our Children Team	1,762	1,603	2,017	1,629
Section 17 Children in Need Expenditure	584	576	817	576
Adoption Services	1,683	1,803	1,877	1,803
Fostering Services	4,992	5,154	4,967	5,167
Special Guardianship Support and Residence Orders	3,799	3,841	4,055	3,841
External Placements	26,538	23,734	27,657	27,029
16+ Placements	3,259	2,745	4,294	2,745
External Legal Fees	791	807	699	807
Safeguarding, Quality and Review	2,036	2,253	2,256	2,275
Net Expenditure	54,420	54,032	60,074	57,610

Children's Services

General Fund Estimates Year Ending 31 March 2024

Grants

Subjective Analysis	2021/22 Actual £000	2022/23 Adjusted Cash Limit £000	2022/23 Forecast Outturn £000	2023/24 Cash Limit £000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	-	-	-	-
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	55,569	54,804	54,794	54,930
Recharges	(3,399)	-	-	-
Other Grants, Reimbursements and Contributions	179	-	-	-
Total Income	52,349	54,804	54,794	54,930
Net Expenditure	(52,349)	(54,804)	(54,794)	(54,930)
Cost per '000 population	(378)	(396)	(396)	(397)

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accounting: Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools and Early Years settings through the school, high needs and nursery budgets, together with centrally-retained pupil-related services.
- 2) Up to and including financial year 2016/17, certain education functions provided by local authorities for maintained schools were funded from the Education Services Grant (ESG). Since April 2017 when the ESG ceased, local authorities are able to retain funding from maintained schools relating to the provision of these functions, subject to approval from the Schools Forum.

Elements of the Service	£000	£000	£000	£000
Dedicated Schools Grant	(52,087)	(54,620)	(54,610)	(54,746)
Extended Rights for Home to School Travel Grant	(18)	(18)	(18)	(18)
Former Education Services Grant	(244)	(166)	(166)	(166)
Net Expenditure	(52,349)	(54,804)	(54,794)	(54,930)

Public Health

Public Health

General Fund Estimates Year Ending 31 March 2024

Summary

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,615	1,352	1,352	1,350
Premises	44	-	-	-
Transport	1	5	5	5
Supplies and Services	159	26	26	26
Third Party Payments	36,784	18,731	18,731	18,732
Transfer Payments	-	-	-	-
Support Services	251	245	245	245
Capital Charges	-	-	-	-
Total Expenditure	38,854	20,359	20,359	20,358
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	30,073	19,231	19,231	19,231
Recharges	84	51	51	51
Other Grants, Reimbursements and Contributions	8,670	1,072	1,072	1,072
Total Income	38,827	20,354	20,354	20,354
Net Expenditure	27	5	5	4
Cost per '000 population	0	0	0	0

Budget Holder: Dr Arif Rajpura - Director of Public Health

Head of Accounting: Mark Golden

Elements of the Service	£000	£000	£000	£000
Public Health Directorate and Corporate Support	977	922	729	727
NHS Health Checks - Mandated	47	100	100	100
Children (5-19) - Public Health Programmes	600	617	617	617
Children's 0-5 Services	2,406	2,520	2,520	2,520
Tobacco Control	209	374	373	374
Mental Health and Wellbeing	15	15	15	15
Sexual Health Services	1,624	1,845	1,845	1,845
Substance Misuse (Drugs and Alcohol)	2,677	2,744	2,744	2,744
Healthy Weight/Weight Management	117	267	267	267
Other Public Health Services	42	-	-	-
Miscellaneous Public Health Services	9,275	9,253	9,253	9,253
Harm reduction	743	773	773	773
Corporate and Community Engagement	2	-	-	-
Public Health Grant	(18,707)	(19,425)	(19,231)	(19,231)
Net Expenditure	27	5	5	4

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England , Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.
- 7) Community Engagement- this is a core corporate function, supporting the councils second priority – Communities. The team work to support, advise and shape community development within the council, developing strategy, tools and support frameworks to ensure a consistent approach to engagement.
Corporate Engagement takes place when undertaking budget proposals. It provides information to shape proposals and works to gather information from community groups.

Budgets Outside the Cash Limit

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Summary

Functions of Service	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Treasury Management	1,671	4,170	3,624	13,125
Parking Services	(4,424)	(5,687)	(5,648)	(5,254)
Corporate Subscriptions	126	135	135	135
Housing Benefits	1,125	1,458	1,458	1,851
Council Tax and NNDR Cost of Collection	1,357	1,105	1,105	1,894
Subsidiary Companies	(317)	(933)	(953)	(929)
Land Charges	(51)	(51)	(66)	(50)
Concessionary Fares	3,995	3,734	3,569	4,065
Employers Previous Years Pension Liability	1,297	117	117	(1,349)
New Homes Bonus	(45)	(211)	(211)	(14)
Net Cost of Services	4,734	3,837	3,130	13,474
Cost per '000 population	34	28	23	97

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	(623)	505	532	(961)
Premises	1,363	1,478	1,526	1,478
Transport	23	20	31	20
Supplies and Services	7,620	4,251	4,208	5,078
Third Party Payments	22	4	40	4
Transfer Payments	47,993	43,262	43,216	43,265
Support Services	4,243	4,257	4,303	4,391
Capital Charges	7,981	16,428	16,516	20,502
Total Expenditure	68,622	70,205	70,372	73,777
Income				
Customer and Client Receipts	5,037	5,858	5,041	5,874
Government Grants	49,079	43,341	43,341	42,537
Recharges	2,814	2,072	2,343	2,072
Other Grants, Reimbursements and Contributions	6,958	15,097	16,517	9,820
Total Income	63,888	66,368	67,242	60,303
Net Expenditure	4,734	3,837	3,130	13,474

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Treasury Management

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	71	-	67	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	324	335	307	335
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	346	345	359	354
Capital Charges	7,423	15,889	15,956	19,963
Total Expenditure	8,164	16,569	16,689	20,652
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	2,798	2,056	2,327	2,056
Other Grants, Reimbursements and Contributions	3,695	10,343	10,738	5,471
Total Income	6,493	12,399	13,065	7,527
Net Expenditure	1,671	4,170	3,624	13,125
Cost per '000 population	12	30	26	95

Budget Holder: Steve Thompson - Director of Resources

Head of Accountancy: Mark Golden

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £203 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Parking Services

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	294	357	321	357
Premises	1,363	1,478	1,526	1,478
Transport	23	20	31	20
Supplies and Services	645	301	452	301
Third Party Payments	22	4	40	4
Transfer Payments	-	-	-	-
Support Services	146	149	145	125
Capital Charges	213	187	201	187
Total Expenditure	2,706	2,496	2,716	2,472
Income				
Customer and Client Receipts	4,450	5,309	4,465	5,325
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	2,680	2,874	3,899	2,401
Total Income	7,130	8,183	8,364	7,726
Net Expenditure	(4,424)	(5,687)	(5,648)	(5,254)
Cost per '000 population	(32)	(41)	(41)	(38)

Budget Holder: Philip Welsh - Head of Tourism & Communications

Finance Manager: Kirsten Whyatt
Notes:

- 1) Parking Services manages 20 surface pay & display car parks, as well as two multi-storey car parks and numerous on-street parking facilities. The team assists millions of car park users in the resort every year. The service also has an Administration team which carries out duties associated with the management of Penalty Charge Notices, as well as the issuing and management of parking permits.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Corporate Subscriptions

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	122	130	130	130
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	7	8	8	8
Capital Charges	-	-	-	-
Total Expenditure	129	138	138	138
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	3	3	3	3
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	3	3	3	3
Net Expenditure	126	135	135	135
Cost per '000 population	1	1	1	1

Budget Holder: Steve Thompson - Director of Resources

Head of Accountancy: Mark Golden

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Housing Benefits

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	17	(289)	(289)	(289)
Third Party Payments	-	-	-	-
Transfer Payments	47,992	43,216	43,216	43,217
Support Services	1,480	1,513	1,513	1,651
Capital Charges	-	-	-	-
Total Expenditure	49,489	44,440	44,440	44,579
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	48,596	42,777	42,777	42,523
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	(232)	205	205	205
Total Income	48,364	42,982	42,982	42,728
Net Expenditure	1,125	1,458	1,458	1,851
Cost per '000 population	8	11	11	13

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mark Golden

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2024

Council Tax and NNDR Cost of Collection

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	72	52	52	555
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	2,180	2,181	2,181	2,182
Capital Charges	-	-	-	-
Total Expenditure	2,252	2,233	2,233	2,737
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	348	353	353	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	547	775	775	843
Total Income	895	1,128	1,128	843
Net Expenditure	1,357	1,105	1,105	1,894
Cost per '000 population	10	8	8	14

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mark Golden

Notes:

- 1) This budget represents the cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2022/23 CTRS applies a reduction of 27.11% (27.11% in 2021/22) to the support provided to Working Age claimants. Additional support is provided to certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Subsidiary Companies

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	10	18	9	18
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	(4)	-	(4)
Third Party Payments	-	-	-	-
Transfer Payments	-	22	-	22
Support Services	26	27	27	31
Capital Charges	345	352	359	352
Total Expenditure	381	415	395	419
Income				
Customer and Client Receipts	448	448	448	448
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	250	900	900	900
Total Income	698	1,348	1,348	1,348
Net Expenditure	(317)	(933)	(953)	(929)
Cost per '000 population	(2)	(7)	(7)	(7)

Budget Holder: Alan Cavill - Director of Communications & Regeneration

Finance Manager: Kirsten Whyatt

Notes:

- 1) This budget shows the costs charged to and benefits derived by the Council from its wholly-owned subsidiary companies which are not included in other service budgets.
- 2) The Blackpool Airport group of companies are wholly-owned by the Council.
- 3) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.

Elements of the Service	£000	£000	£000	£000
Airport	8	8	8	8
BTS	18	43	28	44
Sandcastle Waterpark	(343)	(984)	(989)	(981)
Net Expenditure	(317)	(933)	(953)	(929)

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2024
Land Charges

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	14	-	5	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	127	13	13	13
Third Party Payments	-	-	-	-
Transfer Payments	-	23	-	23
Support Services	31	4	39	5
Capital Charges	-	-	-	-
Total Expenditure	172	40	57	41
Income				
Customer and Client Receipts	133	91	123	91
Government Grants	90	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	223	91	123	91
Net Expenditure	(51)	(51)	(66)	(50)
Cost per '000 population	(0)	(0)	(0)	(0)

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Kirsten Whyatt

Notes:

- 1) From November 2018 Her Majesty's Land Registry (HMLR) is responsible for the provision of the LLC1 search service and for Personal Searches and the Planning Department is responsible for the provision of the CON29 search service.
- 2) The Planning Department remains responsible for the ongoing maintenance of the Local Land Charges Register in accordance with statutory provisions and the updating of the register for use by HMLR.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2024

Concessionary Fares

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	3,992	3,714	3,544	4,038
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	27	30	30	37
Capital Charges	-	-	-	-
Total Expenditure	4,019	3,744	3,574	4,075
Income				
Customer and Client Receipts	6	10	5	10
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	18	-	-	-
Total Income	24	10	5	10
Net Expenditure	3,995	3,734	3,569	4,065
Cost per '000 population	29	27	26	29

Budget Holder: Alan Cavill - Director of Communications & Regeneration

Finance Manager: Kirsten Whyatt

Notes:

- 1) As required by the Transport Act 2000, a concessionary public transport fares scheme has been established for Blackpool in partnership with Blackburn with Darwen Council, Lancashire County Council and the Cumbria councils. This is branded as NoWcard. The scheme covers older and disabled eligible residents. It provides concessionary bus ridership, and tram ridership for Blackpool and Wyre residents only.
- 2) The Concessionary Bus Travel Act 2007 required that from From April 2008 the English National Concessionary Travel Scheme allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Holders of Elderly NoWcards:

- English National Concession*

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*

- £1 flat fare before 9.30am on local bus journeys starting within the Blackpool boundary, Monday to Friday.

* English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2024

Employers Previous Years Pension Liability

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	(1,011)	130	130	(1,336)
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	2,321	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Total Expenditure	1,310	130	130	(1,336)
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	13	13	13	13
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	13	13	13	13
Net Expenditure	1,297	117	117	(1,349)
Cost per '000 population	9	1	1	(10)

Budget Holder: Steve Thompson - Director of Resources

Head of Accountancy: Mark Golden

Notes:

- 1) The authority participates in the Local Government Pension Fund (LGPS) which is administered by Lancashire County Council. The fund has a full valuation every 3 years with the latest valuation being at 31st March 2023. The above payment is made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2024

New Homes Bonus

Subjective Analysis	2021/22 Actual	2022/23 Adjusted Cash Limit	2022/23 Forecast Outturn	2023/24 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	-	-	-	-
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	45	211	211	14
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	45	211	211	14
Net Expenditure	(45)	(211)	(211)	(14)
Cost per '000 population	(0)	(2)	(2)	(0)

Budget Holder: Steve Thompson - Director of Resources

Head of Accountancy: Mark Golden

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.